

**Dr. Bernd Hoefer**Board of Advisors

Prof. Dr. Bernd J. Hoefer is Excalibur Almaz' advisor for finance and capital formation in the Middle East. He is Chairman and CEO of A9C Capital (www.a9c.com) based in Manama, Kingdom of Bahrain. A9C Capital focuses on investment opportunities in cutting edge technology and acts as a gateway for Middle Eastern investors to private equity investments in technology companies. Western technology companies seeking funding, partners or business development utilize A9C as an experienced gateway to the Middle East. A9C is particularly interested in the field of aerospace and is a member of the International Astronautical Federation (IAC).

Dr. Hoefer was born in Neuwied/Rh, Germany. He studied Economics at the University of Cologne, Germany and the University of Innsbruck, Austria and was awarded a Masters of Business Administration and PhD by the University of Cologne, Germany. He is a Certified Public Accountant (Wirtschaftspruefer).

Bernd served as business consultant, financial advisor and in a final step as Partner at PricewaterhouseCoopers of Germany for twelve years. He gained extensive experience in the businesses of aviation, public entities, services and tourism.

German Aerospace Centre (DLR) was his employer from 2001–2006, in the capacities of Vice Chairman of the Executive Board, Chief Innovation Officer and Chief Financial Officer. During this term he has also served on various boards and committees of technology leaders and scientific organizations e.g. as Chairman of the Supervisory Board of the Application Centre for Satellite Navigation Oberpfaffenhofen, Germany and Member of the Audit Board of the European Organization for Nuclear Research (CERN) Geneva, Switzerland.

In 2006 he moved to the Kingdom of Bahrain and was CEO and Member of the Board of Directors of INTELNACOM WLL, Kingdom of Bahrain until 2008. He simultaneously served as CEO and Member of the Board of Directors of Bahrain Aerospace, WLL. Additionally, during 2007–2008 he was Chairman of the Board of Directors of HOCHTIEF Facility Management, Bahrain, WLL. In 2008, he went on to co-found A9C Capital and is Chairman of the Board of Directors and Chief Executive Officer.

Dr Hoefer has become a professor for Economics, Management and Finance at the University for Applied Sciences (RFH) Cologne, Germany in 2001 and professor for Innovation Management and Technology Transfer at the University for Applied Sciences Bonn-Rhein-Sieg, Germany in 2006.