



**Christopher Holland**

*Senior Legal and International Consultant to Excalibur Almaz Limited*

As Excalibur's Florida Counsel and Director of Commercial Planning since 2007, Mr. Holland serves as senior international interface to major foreign aerospace entities providing strategic support to CEO and General Counsel offices. He began working for the space program in 1985 as an environmental engineer for Pan Am World Services on the Launch Base Support contract at the Cape Canaveral Air Force Station. From there, he transferred to General Dynamics Space Systems on the Atlas program. As part of his job with General Dynamics, Mr. Holland actively lobbied the Legislature in support of more business friendly economic climate. He later left General Dynamics and took a three-year sabbatical for law school. While in law school, he earned the designation of "Space Law Fellow", "Public Service Law Fellow" and "Environmental Law Fellow."

Mr. Holland clerked for Lockheed Space Operations Company as well as wrote proposal language for the Launch Base Support Contract proposal during school. Upon graduation, he returned to Brevard County as an attorney for Lockheed Space Operations Company (which became Lockheed Martin Space Operations within weeks).

In 1996, Mr. Holland participated in the formation and then transitioned to the newly formed USA, where he served as Associate General Counsel from 1998 to 2007. He was integral to Excalibur Almaz Incorporated's and previously to United Space Alliance's legislative programs. Mr. Holland is a global champion for commercial space flight to a variety of other aerospace and economic development clients.